

# Keller at a glance



Every day, people around the world live, work and play on ground prepared by Keller, the world's largest geotechnical specialist contractor

established  
**1860**

≈ **10,000**  
employees

**27**  
acquisitions  
since 2000

## OUR PURPOSE

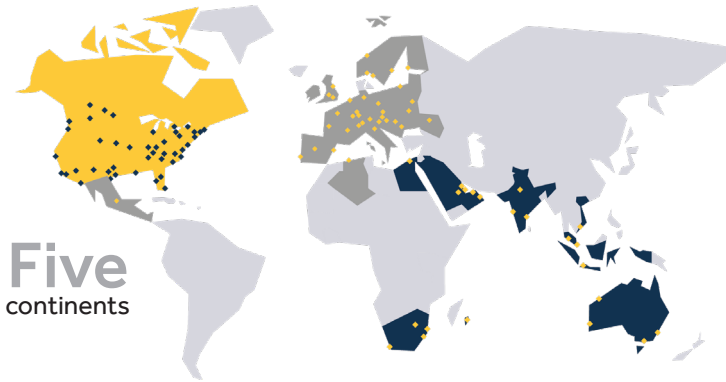
Building the foundations for a sustainable future

## OUR STRATEGY

To be the preferred international geotechnical specialist contractor **focused on sustainable markets and attractive projects**, generating long-term value for our stakeholders.

Local businesses will leverage the group's scale and expertise to deliver engineered solutions and operational excellence, **driving market share leadership** in our selected segments.

Five continents



**18** Business units

### North America

- North-East
- South Central
- West
- Canada
- Specialty Services
- Moretrench and RECON
- Suncoast

### Europe

- Central Europe
- North-East Europe
- South-East Europe and Nordics
- South-West Europe
- UK

### Asia-Pacific, Middle East and Africa (AMEA)

- ASEAN
- Austral
- India
- Keller Australia
- Middle East and Africa
- NEOM

Typical range in project value  
£25k to  
**£10m**

**6,000**  
contracts  
executed  
a year

Average project value  
**£500k**

We have the people, expertise, and financial stability to respond quickly and see projects through safely and successfully

## What we do

Provide solutions to a wide range of geotechnical challenges across the entire construction sector



GROUND IMPROVEMENT



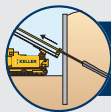
GROUTING



DEEP FOUNDATIONS



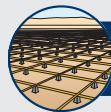
INDUSTRIAL SERVICES



EARTH RETENTION



MARINE



POST-TENSION SYSTEMS



INSTRUMENTATION AND MONITORING



64% North America  
22% Europe  
14% AMEA



30% Infrastructure/ Public buildings  
26% Power/Industrial  
24% Residential  
20% Office/Commercial

## Room to grow

Global geotechnical contracting market

Addressable markets

Core markets where we choose to operate

Keller today

**£38bn**

**£23bn**

**£18bn**

**£2.9bn**